Churches' Mutual Credit Union Annual Report & Financial Statements For the Year Ended 30 September 2023

Financial Statements

Year Ended 30 September 2023

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Credit Union Information

Year Ended 30 September 2023

| The Board of Directors | Alan Yates (Chair) John Rowland (Secretary) John Ellis (Treasurer) Samuel Kennedy Jeremy Palmer Charles Sim Ian Buchanan Trudie Wigley (appointed 27 January 2023) Paula Tweddle (co-opted May 2023) |
|---|--|
| Supervisory Committee | Dave Thomson (Chair) Nigel Bourne Antony MacRow-Wood |
| Credit and Risk Committee | Jeremy Palmer (Chair) Alan Yates John Ellis Trudie Wigley (from 16 September 2023) |
| Key Staff | Hilary Sams (Chief Executive) Jane Turner |
| Industrial and Provident Society Registration Number | RS00756C |
| FCA Registration Number | 654709 |
| Registered Office | 212 Conway House Worcester Street Gloucester GL1 3AJ |
| Auditors | Cooper Parry Group Limited Cubo Birmingham Two Chamberlain Square Birmingham B3 3AX |
| Bankers | Unity Trust Bank Barclays Bank Nationwide Building Society Lloyds Bank |

Chairman's Report

Year Ended 30 September 2023

I'm pleased, as President, to present the annual report of the Churches' Mutual Credit Union for the year 2022-23.

The economic turmoil we have all experienced in the last financial year continued throughout most of 22/23. Although we saw Inflation peak early in our new financial year and start to fall quite quickly, the same cannot be said for the Bank of England base rates. Although the rate of increase did slow, our year ended with the BoE base rate at a record high, for Churches' Mutual, of 5.25%.

Despite these challenging conditions your board and staff have delivered a good set of results. We have increased our surplus for the year and embarked upon a significant marketing programme with a new website and an enhanced social media presence. We are grateful for generous donations from two of our denominational sponsors (The Church in Wales and The United Reformed Church) which have enabled this investment without dipping too far into our reserves. The marketing programme appears to be working as our loan book grew by almost 8% in the second half of the year; compared to a 4.5% decline the previous year. We are keen to emphasise, this is not growth for growth's sake. We are at a size where our growth will enable us to amortise our overheads across more loans, enabling us to drive down the cost of your loans: providing a valuable service to more people.

With an improved surplus we can recommend an increased dividend for the year, up to 0.25%. We know this does not compete with building society accounts. Our dividend is paid at such a rate for two key reasons. Firstly, and most importantly, our board prioritises the provision of fair and affordable rates for our borrowers, and this enables us to offer one of the most competitive set of rates to be found. Your investment in Churches' Mutual is helping our clergy and church workers to thrive in this testing environment. If we were to provide a competitive dividend, we would have to increase our loan rates by at least 5 percentage points to enable us to remain in surplus. The second key reason is driven by our deeply rooted ethical principles where do not raise our loan interest rates for existing customers; and given that typically loans are taken over terms of four or more years it can take several years before the average interest payments we receive reflect current circumstances; so today, the average interest rate from our current loan book lags behind current interest rates. We are grateful to all our savers who recognise the good their investment does in supporting struggling clergy and church workers and forgo higher returns from other institutions that do not operate within an ethical and mutual ethos.

We are still operating in a difficult economic environment, but I'm confident that, with the sustained support of our members, our staff and board, we will continue to deliver valuable services ethically and economically.

Alan Yates President and Chair of the Board

Directors' Report

Year Ended 30 September 2023

Principal Activity

Churches' Mutual Credit Union is a society established under the Industrial and Provident Societies Act 1965; an Act which was subsequently consolidated into the Co-operative and Community Benefit Societies Act 2014. The principal activity of the Society during the year was to operate as a Credit Union, within the meaning of the Credit Unions Act 1979. Churches' Mutual Credit Union is registered with the Financial Conduct Authority and is regulated by the Prudential Regulation Authority under the provisions of the Financial Services and Markets Act 2000.

Directors

The directors who served the Credit Union during the year and up to the date of signing of this report were as follows:

| Alan Yates (Chair) | |
|--------------------------|---------------------------|
| John Rowland (Secretary) | |
| John Ellis (Treasurer) | |
| Samuel Kennedy | |
| Jeremy Palmer | |
| Charles Sim | |
| lan Buchanan | |
| Trudie Wigley | appointed 27 January 2023 |
| Paula Tweddle | co-opted May 2023 |

Directors' Responsibilities

The directors are responsible for preparing the annual report and financial statements in accordance with applicable law and regulations.

Credit Union and Co-operative and Community Benefit Societies law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under Credit Union and Co-operative and Community Benefit Societies law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Credit Union and of the surplus or deficit for that year.

In preparing those financial statements, directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Credit Union will continue in operation.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Credit Union's transactions and disclose with reasonable accuracy at any time the financial position of the Credit Union and enable them to ensure that the financial statements comply with the Co-operative and Community Benefit Societies Act 2014 and the Credit Unions Act 1979. They are also responsible for safeguarding the assets of the Credit Union and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Directors' Report (continued)

Year Ended 30 September 2023

Auditor

The audit business of Haines Watts Birmingham LLP was acquired by Cooper Parry Group Limited on 14 November 2023. Accordingly, Haines Watts Birmingham LLP has resigned as auditor and Cooper Parry Group Limited has been appointed in its place.

In so far as the directors are individually aware:

- there is no relevant audit information of which the Credit Union's auditor is unaware; and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Approved by the Board of Directors on and signed on its behalf by:

Alan Yates

Chair

Independent Auditor's Report to the Members

Year Ended 30 September 2023

Opinion

We have audited the financial statements of Churches' Mutual Credit Union (the 'Credit Union') for the year ended 30 September 2023 on pages 8 to 23. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Credit Union's affairs as at 30 September 2023 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Community Benefit Societies Act 2014 and the Credit Unions Act 1979.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Credit Union in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including FRC's Ethical Standards, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Credit Union's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises of the information in the Chairman's Report and the Directors' Report, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independent Auditor's Report to the Members (continued)

Year Ended 30 September 2023

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Co-operative and Community Benefit Societies Act 2014 requires us to report to you if, in our opinion:

- proper accounting records have not been kept by the Credit Union in accordance with the requirements of the legislation;
- a satisfactory system of control over transactions has not been maintained by the Credit Union in accordance with the requirements of the legislation;
- the revenue account or other accounts (if any) to which our report relates, and the balance sheet are not in agreement with the books of account of the Credit Union; or
- we have not received all the information and explanations and access to documents that we require for our audit.

Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement set out on pages 3 and 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable to preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Credit Union's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Credit Union or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but it is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate they could reasonable be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We obtained an understanding of the legal and regulatory framework applicable to both the charitable company itself and the sector in which it operates. We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our sector experience and through discussion with the trustees and other management. The most significant were identified as the Industrial and Provident Societies act 1965, Credit Unions Act 1979, Co-operative and Community Benefit Societies Act 2014 and FRS 102.

Independent Auditor's Report to the Members (continued)

Year Ended 30 September 2023

Our responsibilities for the audit of the financial statements (continued)

We considered the extent of compliance with those laws and regulations as part of our procedures on the related financial statements. Our audit procedures included, but were not limited to:

- making enquires of management as to where they consider there to be a susceptibility to fraud and whether they have any knowledge or suspicion of fraud;
- obtaining an understanding of the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations;
- assessing the design effectiveness of the controls in place to prevent and detect fraud;
- assessing the risk of management override including identifying and testing journal entries;
- challenging the assumptions and judgements made by trustees and management in their significant accounting estimates.

Whilst our audit did not identify any significant matters relating to the detection of irregularities including fraud, and despite the audit being planned and conducted in accordance with ISAs (UK), there remains an unavoidable risk that material misstatements in the financial statements may not be detected owing to inherent limitations of the audit, and that by their very nature, any such instances of fraud or irregularity would likely involve collusion, forgery, intentional misrepresentations, or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

Use of our report

This report is made solely to the Credit Union's members, as a body, in accordance with the Co-operative and Community Benefit Societies Act 2014. Our audit work has been undertaken so that we might state to the Credit Union's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Credit Union and the Credit Union's members as a body, for our audit work, for this report, or for the opinions we have formed.

Cooper Parry Group Limited Statutory Auditor Cubo Birmingham Two Chamberlain Square Birmingham B3 3AX

Revenue Account

Year Ended 30 September 2023

| | Note | 2023 £ | 2022 £ |
|---|------|-----------|-----------|
| Loan interest receivable and similar income | 4 | 201,526 | 158,188 |
| Interest payable | 5 | (3,769) | (4,158) |
| Net interest income | | 197,757 | 154,030 |
| Fees and commissions receivable | 6 | 600 | 535 |
| Fees and commissions payable | 7 | (2,396) | (2,194) |
| Net fees and commissions payable | | (1,796) | (1,659) |
| Other income | 8 | 12,374 | 3,020 |
| Administrative expenses | 9 | (129,427) | (120,085) |
| Other operating expenses | 10 | (14,328) | (17,275) |
| Depreciation and amortisation of fixed assets | | (922) | (3,070) |
| Impairment losses on loans to members | 19 | (14,400) | (7,500) |
| | | (159,077) | (147,930) |
| Surplus before taxation | | 49,258 | 7,461 |
| Taxation | 13 | (7,122) | (830) |
| Surplus for the financial year | | 42,136 | 6,631 |
| Other comprehensive income | | - | - |
| Total comprehensive income for the year | | 42,136 | 6,631 |

There are no recognised gains or losses other than those reported above. The surplus for the financial year arises from continuing operations.

Statement of Financial Position

As at 30 September 2023

| | Note | 2023 £ | 2022 £ |
|---|------|-----------|-----------|
| Assets | | - | - |
| Cash, cash equivalents and liquid deposits: | | | |
| Loans and advances to banks | | 1,831,683 | 1,924,473 |
| Loans and advances to members | 18 | 3,015,312 | 2,798,703 |
| Intangible fixed assets | 14 | - | - |
| Tangible fixed assets | 15 | 706 | 1,628 |
| Prepayments and accrued income | 17 | 2,560 | 2,560 |
| Total assets | | 4,850,261 | 4,727,364 |
| Liabilities | | | |
| Subscribed capital - repayable on demand | 20 | 4,292,242 | 4,217,774 |
| Other payables | 21 | 15,412 | 9,119 |
| | | 4,307,654 | 4,226,893 |
| Equity | | | |
| General reserve | | 79,307 | 43,971 |
| Interest proposed | | 11,300 | 4,500 |
| Retained earnings | | 90,607 | 48,471 |
| Deferred shares | 20 | 452,000 | 452,000 |
| | | 542,607 | 500,471 |
| Total liabilities | | 4,850,261 | 4,727,364 |

These financial statements were approved, and authorised for issue, by the Board of Directors on and signed on its behalf by:

Alan Yates Chair John Ellis Treasurer John Rowland Secretary

Statement of Changes in Equity

Year Ended 30 September 2023

| | General reserve £ | Other reserve £ | Interest proposed £ | Retained earnings £ | Deferred shares £ |
|---|---------------------------|-----------------------|----------------------------|---------------------------|-------------------------|
| At 1 October 2021 | 37,639 | - | 4,201 | 41,840 | 452,000 |
| Total comprehensive income Transfer between funds Designated for dividend | 10,789 43 (4,500) | - | (4,158) (43) 4,500 | 6,631 - - | - |
| At 30 September 2022 | 43,971 | | 4,500 | 48,471 | 452,000 |
| Total comprehensive income Transfer between funds Designated for dividend | 45,905 731 (11,300) | - | (3,769) (731) 11,300 | 42,136 - - | - |
| At 30 September 2023 | 79,307 | - | 11,300 | 90,607 | 452,000 |

Statement of Cash Flows

Year Ended 30 September 2023

| | 2023 £ | 2022 £ |
|--|-----------|-----------------|
| Cash flows from operating activities | | |
| Surplus before taxation | 49,258 | 7,461 |
| Adjustments for non-cash items: Debt impairment and write off | 14,400 | 7,500 |
| Depreciation | 922 | 922 |
| Amortisation | | 2,148 |
| | | , |
| | 64,580 | 18,031 |
| Movements in: | | |
| Prepayments and accrued income | - | - |
| Other payables | - | - |
| | · | - |
| | | |
| Cash flows from changes in operating assets and liabilities | | |
| Cash flow from subscribed and repaid capital | 74,467 | 62,632 |
| Net movement in member loans | (231,007) | 119,211 |
| | (156,540) | 181,843 |
| | (200)010) | 101)0 /0 |
| Taxation paid | (830) | (139) |
| | (00 700) | 400 705 |
| Net cash flows from operating activities | (92,790) | 199,735 |
| Cash flow from investing activities | | |
| Intangible fixed asset additions | - | (2,117) |
| | | (2, (, - , -) |
| | - | (2,117) |
| | | |
| Net (decrease)/increase in cash and cash equivalents | (92,790) | 197,618 |
| Cash and cash equivalents at the beginning of the year | 1,924,473 | 1,726,855 |
| Cash and each aquivalants at the and of the year | 1 021 603 | 1 024 472 |
| Cash and cash equivalents at the end of the year | 1,831,683 | 1,924,473 |

Notes to the Financial Statements

Year Ended 30 September 2023

1 Legal and regulatory framework

Churches' Mutual Credit Union is a society established under the Industrial and Provident Societies Act 1965, whose principal activity is to operate as a credit union, within the meaning of the Credit Unions Act 1979. Churches' Mutual Credit Union has registered with the Financial Conduct Authority under the provisions of the Financial Services and Markets Act 2000.

In accordance with regulatory environment for credit unions, deposits from members can be made by subscription for redeemable shares, deferred shares and interest-bearing shares. At present Churches' Mutual Credit Union has only issued redeemable and deferred shares.

2 Accounting policies

Basis of accounting

The financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland". The financial statements have been prepared under the historical cost basis.

The significant accounting policies applied in the preparation of these financial statements are set out below.

Going concern

The directors continue to adopt the going concern basis in preparing the financial statements as the belief is that company has adequate resources and support to continue in operational existence for the foreseeable future. In making this assessment the directors consider a period of at least 12 months from the date of approval of these financial statements.

The financial statements have been prepared on the going concern basis despite a mismatch in the maturity analysis of subscribed capital and loans to members, because the credit union holds a substantial amount of capital in the form of deferred shares totalling £452,000 (2022: £452,000).

Income recognition

Loan interest receivable and similar income: Interest on both loans to members and loans to banks is recognised using the effective interest method, and is calculated and accrued on a daily basis.

Fees and commissions receivable: Fees and charges either arise in connection with a specific transaction, or accrue evenly over the year. Income relating to individual transactions is recognised when the transaction is completed.

Grants received

Grants (including government grants) which are of a revenue nature are credited to the profit and loss account in the same period as the related expenditure.

Taxation

The tax charge for the year reflects current tax payable. Current tax is the expected corporation tax payable for the year, using tax rates in force for the year. Churches' Mutual Credit Union is not liable to corporation tax payable on its activities of making loans to members, and investing surplus funds, as these are not classified as trade. However, corporation tax is payable on investment income.

As a result of the limited activities of Churches' Mutual Credit Union from which profits are chargeable to corporation tax, it is unlikely that deferred tax will arise.

Notes to the Financial Statements (continued)

Year Ended 30 September 2023

2 Accounting policies (continued)

Intangible assets

Intangible assets are initially measured at cost. After initial recognition, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

Amortisation is charged to the profit and loss account on a straight line basis over 3 years.

Tangible fixed assets

Tangible fixed assets comprises items of fixtures, fittings and computer equipment. Intangible fixed assets comprises website costs. Both are stated at cost less accumulated depreciation/amortisation and any accumulated impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the asset.

Depreciation/amortisation is calculated to write off the cost of fixed assets over their estimated useful lives as follows:

Office and computer equipment 3 years straight line

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and loaned and advanced to banks (i.e. cash deposited with banks) with maturity of less than or equal to three months.

Financial assets - loans and advances to members

Loans to members are financial assets with fixed or determinable payments, and are not quoted in an active market. Loans are recognised when cash is advanced to members and measured at amortised cost using the effective interest method.

Loans are derecognised when the right to receive cash flows from the asset have expired, usually when all amounts outstanding have been repaid by a member.

Impairment of financial assets

Churches' Mutual Credit Union assesses, at each balance sheet date, if there is objective evidence that any of its loans to members are impaired. The loans are assessed collectively in groups that share similar credit risk characteristics, because no loans are individually significant. In addition, if during the course of the year, there is objective evidence that any individual loan is impaired, a specific loss will be recognised.

Subscribed capital - financial liabilities

Members' shareholdings in Churches' Mutual Credit Union are redeemable and therefore classified as financial liabilities, and described as subscribed capital. They are recognised at the amount of cash deposited and subsequently measured at amortised cost.

Notes to the Financial Statements (continued)

Year Ended 30 September 2023

2 Accounting policies (continued)

Subscribed capital - equity

Churches' Mutual Credit Union has issued deferred shares in accordance with section 31 of the Credit Unions Act 1979, as introduced by the Legislative Reform (Industrial and Provident Societies and Credit Unions) Order 2011 and has asserted its unconditional right to refuse redemption of said shares. The fact that this limits the redemption of deferred shares to those at the consent of the credit union and the regulators permits their being accounted for as equity under Section 22.6 of FRS 102.

Reserves

Retained earnings are the accumulated surpluses to date that have not been declared as dividends returnable to members.

3 Use of estimates and judgements

The preparation of financial statements requires the use of certain accounting estimates. It also requires the Directors to exercise judgement in applying Churches' Mutual's accounting policies. The areas requiring a higher degree of judgement, or complexity, and areas where assumptions or estimates are most significant to the financial statements, are disclosed below:

Impairment losses

Made in accordance with guidance issued by the FCA, and is as follows: 35% of the net liability of loans over 3 months in arrears but less than 6 months in arrears; 60% of the net liability of loans over 6 months in arrears but less than 9 months in arrears; 80% of the net liability of loans over 9 months in arrears but less than 12 months in arrears; 100% of the net liability of loans over 12 months in arrears

Churches' Mutual Credit Union exercises further judgement in calculating the extent of impairment losses on loans to members based on experience of trading for the past year.

4 Loan interest receivable and similar income

| | 2023 £ | 2022 £ |
|---|-------------------|------------------|
| Loan interest receivable from members Bank interest receivable on cash and liquid deposits | 164,040 37,486 | 153,816 4,372 |
| Total loan interest receivable and similar income | 201,526 | 158,188 |

5 Dividend paid to members

The expense in the Revenue Account is the dividend paid to members for the prior year. The dividend is formally proposed by the Directors after the year end and is confirmed at the following AGM. As a result it does not represent a liability at the balance sheet date.

Notes to the Financial Statements (continued)

Year Ended 30 September 2023

5 Dividend paid to members (continued)

| | | 2023 | |
|---|--|----------|-------|
| | | £ | £ |
| | Interest paid during the year | 3,769 | 4,158 |
| | | 3,769 | 4,158 |
| | Dividend rate: | | |
| | Deferred shares | 0.25% | 0.1% |
| | Corporate and member shares | 0.25% | 0.1% |
| | Founder member shares | 0.25% | 0.1% |
| | Interest proposed, but not recognised | 11,300 | 4,500 |
| | | <u>,</u> | , |
| 6 | Fees and commissions receivable | | |
| | | 2023 | 2022 |
| | | £ | £ |
| | Entrance fees | 600 | 535 |
| 7 | Fees and commissions payable | | |
| • | | 2023 | 2022 |
| | | £ | £ |
| | Bank charges | 2,396 | 2,194 |
| | | | |
| 8 | Other income | | |
| | | 2023 | 2022 |
| | | £ | £ |
| | Dormant account administration charges | 220 | 257 |
| | Grants | 10,834 | 2,500 |
| | Donations | 1,094 | 50 |
| | Withdrawal administration charges | 226 | 213 |
| | | | |
| | | 12,374 | 3,020 |

Year Ended 30 September 2023

9 Administrative expenses

| £ £ £ Employment costs 78,756 75,369 Staff training 2,561 2,796 Directors' expenses 1,531 2,476 Other staff expenses 593 850 Auditors remuneration 7,500 7,055 Bockkeeping and payroll 963 1,149 Telephone 568 358 Computer maintenance, software and website costs 17,720 13,630 Data protection 35 35 Licences 727 119 General expenses 477 321 Printing, postage, stationary, advertising and marketing 17,595 15,638 Other operating expenses 2023 2022 £ Ø Other operating expenses 2033 6,814 Costs of occupying offices (excluding depreciation) 2,873 6,814 Financial Conduct Authority and Prudential Regulation Authority Fees 1,370 1,357 Association of British Credit Union Limited dues 3,258 2,292 Credit agency fees 3,736 <td< th=""><th>9</th><th>Administrative expenses</th><th></th><th></th></td<> | 9 | Administrative expenses | | |
|--|----|--|---------|---------|
| Employment costs78,75675,369Staff training2,5612,796Directors' expenses1,5112,476Other staff expenses593850Auditors remuneration7,5007,055Bookkeeping and payroll9631,149Telephone568358Computer maintenance, software and website costs17,72013,630Data protection3535Licences727119General expenses477321Printing, postage, stationary, advertising and marketing17,59515,638Other insurance40028910Other operating expenses20232022£££Office service costs2,8736,814Costs of occupying offices (excluding depreciation)2,8736,814Financial Conduct Authority and Prudential Regulation Authority Fees1,3701,357Association of British Credit Union Limited dues3,2582,292Credit agency fees3,7363,721Fidelity insurance3,0913,0913,09111Employees and employment costs11,45510,461Mumber of employeesNo.No.No.The average monthly number of employees during the year were:No.No. | | | 2023 | 2022 |
| Staff training2,5612,796Directors' expenses1,5312,476Other staff expenses953850Auditors remuneration7,5007,055Bookkeeping and payroll9631,149Telephone568358Computer maintenance, software and website costs17,72013,630Data protection3535Licences727119General expenses477321Printing, postage, stationary, advertising and marketing17,59515,638Other operating expenses20232022fffQ129,427120,08510Other operating expenses2,8736,814Costs of occupying offices (excluding depreciation)2,8736,814Financial Conduct Authority and Prudential Regulation Authority Fees1,3701,357Association of British Credit Union Limited dues3,2582,292Credit agency fees3,7363,721Fidelity insurance3,0913,0913,091Regulatory and financial management costs11,45510,46114,32817,27511Employees and employment costs20232022Number of employeesNo.No.No.No. | | | £ | £ |
| Directors' expenses1,5312,476Other staff expenses593850Auditors remuneration7,5007,055Bookkeeping and payroll9631,149Telephone568358Computer maintenance, software and website costs17,72013,630Data protection3535Licences727119General expenses477321Printing, postage, stationary, advertising and marketing17,59515,638Other operating expenses20232022£££0028910Other operating expenses20232022££££0Office service costs2,8736,814Costs of occupying offices (excluding depreciation)2,8736,814Financial Conduct Authority and Prudential Regulation Authority Fees3,7363,721Association of British Credit Union Limited dues3,2582,292Credit agency fees3,7363,721Fidelity insurance3,0913,0913,091August and financial management costs11,45510,46114,32817,27511Employees and employment costs20232022Number of employeesNo.No.No. | | Employment costs | 78,756 | 75,369 |
| Other staff expenses593850Auditors remuneration7,5007,055Bookkeeping and payroll9631,149Telephone568358Computer maintenance, software and website costs17,72013,630Data protection3535Licences727119General expenses477321Printing, postage, stationary, advertising and marketing17,59515,638Other insurance40028910Other operating expenses20232022££££Office service costs2,8736,814Costs of occupying offices (excluding depreciation)2,8736,814Financial Conduct Authority and Prudential Regulation Authority Fees3,3763,271Association of British Credit Union Limited dues3,2582,292Credit agency fees3,7363,721Fidelity insurance3,0913,0913,091Regulatory and financial management costs11,45510,46114,32817,27511Employees and employment costs20232022Number of employeesNo.No.No.The average monthly number of employees during the year were:No.No. | | Staff training | 2,561 | 2,796 |
| Auditors remuneration7,5007,055Bookkeeping and payroll9631,149Telephone568358Computer maintenance, software and website costs17,72013,630Data protection3535Licences727119General expenses477321Printing, postage, stationary, advertising and marketing17,59515,638Other insurance40028910Other operating expenses20232022££££Office service costs2,8736,814Costs of occupying offices (excluding depreciation)2,8736,814Financial Conduct Authority and Prudential Regulation Authority Fees3,7363,721Sidelity insurance3,0913,0913,091Regulatory and financial management costs11,45510,46114,32817,27511Employees and employment costs20232022Number of employeesNo.No.No.No. | | Directors' expenses | 1,531 | 2,476 |
| Bookkeeping and payroll9631,149Telephone568358Computer maintenance, software and website costs17,72013,630Data protection3535Licences727119General expenses477321Printing, postage, stationary, advertising and marketing17,59515,638Other insurance40028910Other operating expenses20232022ffffCosts of occupying offices (excluding depreciation)2,8736,814Costs of occupying offices (excluding depreciation)2,8736,814Financial Conduct Authority and Prudential Regulation Authority Fees1,3701,357Association of British Credit Union Limited dues3,2582,292Credit agency fees3,7363,721Fidelity insurance3,0913,0913,091Regulatory and financial management costs11,45510,46114,322817,27511Employees and employment costs20232022Number of employeesNo.No.No. | | Other staff expenses | 593 | 850 |
| Telephone568358Computer maintenance, software and website costs17,72013,630Data protection3535Licences727119General expenses477321Printing, postage, stationary, advertising and marketing17,59515,638Other insurance400289129,427120,08510Other operating expenses20232022£££Office service costs2,8736,814Costs of occupying offices (excluding depreciation)2,8736,814Financial Conduct Authority and Prudential Regulation Authority Fees1,3701,357Association of British Credit Union Limited dues3,2582,292Credit agency fees3,7363,721Fidelity insurance3,0913,091Regulatory and financial management costs11,45510,46114,32817,27511Employees and employment costs2023Number of employeesNo.No.No. | | Auditors remuneration | 7,500 | 7,055 |
| Computer maintenance, software and website costs17,72013,630Data protection3535Licences727119General expenses477321Printing, postage, stationary, advertising and marketing17,59515,638Other insurance40028910Other operating expenses20232022£££Office service costs2,8736,814Costs of occupying offices (excluding depreciation)2,8736,814Financial Conduct Authority and Prudential Regulation Authority Fees1,3701,357Association of British Credit Union Limited dues3,2582,292Credit agency fees3,7363,721Fidelity insurance3,0913,091Regulatory and financial management costs11,45510,46114,32817,27511Employees and employment costs20232022Number of employeesNo.No.No. | | Bookkeeping and payroll | 963 | 1,149 |
| Data protection3535Licences727119General expenses477321Printing, postage, stationary, advertising and marketing17,59515,638Other insurance40028910Other operating expenses20232022££££Office service costs2,8736,814Costs of occupying offices (excluding depreciation)2,8736,814Financial Conduct Authority and Prudential Regulation Authority Fees1,3701,357Association of British Credit Union Limited dues3,2582,292Credit agency fees3,7363,721Fidelity insurance3,0913,091Regulatory and financial management costs11,45510,46114,32817,27511Employees and employment costs20232022No.No.No.No.No. | | Telephone | 568 | 358 |
| Licences727119General expenses477321Printing, postage, stationary, advertising and marketing17,59515,638Other insurance40028910Other operating expenses20232022££££Office service costs2,8736,814Costs of occupying offices (excluding depreciation)2,8736,814Financial Conduct Authority and Prudential Regulation Authority Fees1,3701,357Association of British Credit Union Limited dues3,2582,292Credit agency fees3,7363,721Fidelity insurance3,0913,091Regulatory and financial management costs11,45510,46114,32817,2751411Employees and employment costs20232022Number of employeesNo.No.No. | | Computer maintenance, software and website costs | 17,720 | 13,630 |
| General expenses477321Printing, postage, stationary, advertising and marketing17,59515,638Other insurance129,427120,08510Other operating expenses20232022££££Office service costs2,8736,814Costs of occupying offices (excluding depreciation)2,8736,814Financial Conduct Authority and Prudential Regulation Authority Fees1,3701,357Association of British Credit Union Limited dues3,2582,292Credit agency fees3,7363,721Fidelity insurance3,0913,091Regulatory and financial management costs11,45510,46114,32817,2751414,328It employees and employment costs20232022Number of employeesNo.No.The average monthly number of employees during the year were:No.No. | | Data protection | 35 | 35 |
| Printing, postage, stationary, advertising and marketing Other insurance17,595 400 28910 Other operating expenses129,42710 Other operating expenses2023 £ £0 Office service costs2,8730 Office service costs2,8730 Costs of occupying offices (excluding depreciation)2,8730 Financial Conduct Authority and Prudential Regulation Authority Fees Association of British Credit Union Limited dues Credit agency fees Fidelity insurance1,370 3,09111 Employees and employment costs11,455 2023 2022 2022 2023 2022 2023 202211,455 2023 2022 2022 2023 202211 Employees and employees during the year were:2023 2022 2023 No. No. | | Licences | 727 | 119 |
| Other insurance400289129,427120,08510Other operating expenses20232022££002,8736,814Costs of occupying offices (excluding depreciation)2,8732,8736,814Financial Conduct Authority and Prudential Regulation Authority Fees1,3701,3573,2582,2923,736Credit agency fees3,091Fidelity insurance3,0913,0913,0913,09111,45510,46114,32811,45510,46114,32817,27511Employees and employment costsNumber of employeesNo.The average monthly number of employees during the year were: | | General expenses | 477 | 321 |
| 10Other operating expenses129,427120,08510Other operating expenses20232022£££Coffice service costs2,8736,814Costs of occupying offices (excluding depreciation)2,8736,814Financial Conduct Authority and Prudential Regulation Authority Fees1,3701,357Association of British Credit Union Limited dues3,2582,292Credit agency fees3,7363,721Fidelity insurance3,0913,091Regulatory and financial management costs11,45510,46114,32817,2751011Employees and employment costs20232022Number of employeesNo.No.The average monthly number of employees during the year were:No.No. | | Printing, postage, stationary, advertising and marketing | 17,595 | 15,638 |
| 10 Other operating expenses2023 f2022 f2012.8732.873002.87302.8736.814Costs of occupying offices (excluding depreciation)2.8736.814Financial Conduct Authority and Prudential Regulation Authority Fees1,3701,357Association of British Credit Union Limited dues3,2582,292Credit agency fees3,7363,721Fidelity insurance3,0913,091Regulatory and financial management costs11,45510,46114,32817,2751111Employees and employment costs20232022Number of employees The average monthly number of employees during the year were:No.No. | | Other insurance | 400 | 289 |
| 20232022££Office service costs2,873Costs of occupying offices (excluding depreciation)2,873Costs of occupying offices (excluding depreciation)2,873Financial Conduct Authority and Prudential Regulation Authority Fees1,370Association of British Credit Union Limited dues3,258Credit agency fees3,7363,7363,721Fidelity insurance3,091Regulatory and financial management costs11,45511Employees and employment costsNumber of employeesNo.The average monthly number of employees during the year were: | | | 129,427 | 120,085 |
| ffffCoffice service costs2,873Costs of occupying offices (excluding depreciation)2,873Costs of occupying offices (excluding depreciation)2,873Financial Conduct Authority and Prudential Regulation Authority Fees1,370Association of British Credit Union Limited dues3,258Credit agency fees3,736Fidelity insurance3,091Regulatory and financial management costs11,45511Employees and employment costsNumber of employeesNo.The average monthly number of employees during the year were: | 10 | Other operating expenses | | |
| Office service costs2,8736,814Costs of occupying offices (excluding depreciation)2,8736,814Financial Conduct Authority and Prudential Regulation Authority Fees1,3701,357Association of British Credit Union Limited dues3,2582,292Credit agency fees3,7363,721Fidelity insurance3,0913,091Regulatory and financial management costs11,45510,46114,32817,27511Employees and employment costs20232022Number of employeesNo.No.No.No. | | | 2023 | 2022 |
| Costs of occupying offices (excluding depreciation)2,8736,814Financial Conduct Authority and Prudential Regulation Authority Fees1,3701,357Association of British Credit Union Limited dues3,2582,292Credit agency fees3,7363,721Fidelity insurance3,0913,091Regulatory and financial management costs11,45510,46114,32817,27511Employees and employment costs20232022Number of employeesNo.No.No.No. | | | £ | £ |
| Financial Conduct Authority and Prudential Regulation Authority Fees1,3701,357Association of British Credit Union Limited dues3,2582,292Credit agency fees3,7363,721Fidelity insurance3,0913,091Regulatory and financial management costs11,45510,46114,32817,27511Employees and employment costs20232022Number of employeesNo.No.No.The average monthly number of employees during the year were:No.No. | | Office service costs | 2,873 | 6,814 |
| Association of British Credit Union Limited dues3,2582,292Credit agency fees3,7363,721Fidelity insurance3,0913,091Regulatory and financial management costs11,45510,46114,32817,2751111Employees and employment costs20232022Number of employeesNo.No.No.The average monthly number of employees during the year were:No.No. | | Costs of occupying offices (excluding depreciation) | 2,873 | 6,814 |
| Credit agency fees3,7363,721Fidelity insurance3,0913,091Regulatory and financial management costs11,45510,46114,32817,27514,32817,27511Employees and employment costs20232022Number of employeesNo.No.No.The average monthly number of employees during the year were:No.No. | | Financial Conduct Authority and Prudential Regulation Authority Fees | 1,370 | 1,357 |
| Fidelity insurance3,0913,091Regulatory and financial management costs11,45510,46114,32817,27511Employees and employment costs20232022Number of employees The average monthly number of employees during the year were:No.No. | | Association of British Credit Union Limited dues | 3,258 | 2,292 |
| Regulatory and financial management costs 11,455 10,461 14,328 17,275 11 Employees and employment costs 2023 2022 Number of employees No. No. No. The average monthly number of employees during the year were: No. No. | | Credit agency fees | 3,736 | 3,721 |
| 11 Employees and employment costs11,32817,27511 Employees and employment costs20232022Number of employeesNo.No.No.The average monthly number of employees during the year were:No.No. | | Fidelity insurance | 3,091 | 3,091 |
| 11 Employees and employment costs20232022Number of employeesNo.No.The average monthly number of employees during the year were:No.No. | | Regulatory and financial management costs | 11,455 | 10,461 |
| 20232022Number of employeesNo.No.No.The average monthly number of employees during the year were: | | | 14,328 | 17,275 |
| Number of employeesNo.No.The average monthly number of employees during the year were: | 11 | Employees and employment costs | | |
| The average monthly number of employees during the year were: | | | | - |
| Office staff 2 2 | | | No. | No. |
| | | Office staff | 2 | 2 |

Year Ended 30 September 2023

11 Employees and employment costs (continued)

| Employment costs | 2023 £ | 2022 £ |
|--|-----------|-----------|
| Wages and salaries | 73,160 | 70,347 |
| Social security costs | 2,708 | 2,984 |
| Payments to defined contribution pension schemes | 2,887 | 2,038 |
| | 78,756 | 75,369 |

12 Remuneration of directors and key management personnel

Directors' remuneration for the year totalled £nil (2022: £nil).

Key management personnel consists of the Board of Directors and the Chief Executive in addition to any other key members of staff. The aggregate remuneration of Key management personnel was as follows:

| | | 2023 | 2022 |
|----|--|--------|--------|
| | | £ | £ |
| | Short term employee benefits | 73,160 | 70,347 |
| | Payments to defined contribution pension schemes | 2,194 | 2,038 |
| | | 75,354 | 72,385 |
| 13 | Taxation | | |
| | | 2023 | 2022 |
| | Analysis of tax charge in year | £ | £ |
| | UK Corporation tax on taxable profits for the year | 7,122 | 830 |
| | Total current tax | 7,122 | 830 |

Factors affecting tax charge for year

The tax assessed for the year is lower than the rate of corporation tax in the UK of 19% (2022: 19%). The differences are explained below:

| | 2023 £ | 2022 £ |
|---|-----------|-----------|
| Surplus on ordinary activities before tax and dividends | 49,258 | 7,461 |
| Surplus on ordinary activities multiplied by the relevant standard rate of Corporation tax in the UK of 19% (2022: 19%) | 12,315 | 1,418 |
| Effects of: Non taxable surplus on transactions with members | (5,193) | (588) |
| Current tax charge for year (see note above) | 7,122 | 830 |

Notes to the Financial Statements (continued)

Year Ended 30 September 2023

14 Intangible fixed assets

| 14 | | Computer | |
|----|------------------------|---------------|--------|
| | | software | Total |
| | | £ | fotal |
| | Cost | Ľ | Ľ |
| | At 1 October 2022 | 6,444 | 6,444 |
| | Additions | 0,444 | 0,444 |
| | Disposals | - | - |
| | Disposais | - | - |
| | At 30 September 2023 | 6,444 | 6,444 |
| | Amortisation | | |
| | At 1 October 2022 | 6,444 | 6,444 |
| | Charge for the year | _ · · · · | - |
| | Eliminated on disposal | - | - |
| | | | |
| | At 30 September 2023 | 6,444 | 6,444 |
| | Net book value | | |
| | At 30 September 2023 | | |
| | At 30 September 2022 | | - |
| | | | |
| 15 | Fixed assets | Fixtures, | |
| | | fittings, | |
| | | office and IT | |
| | | equipment | Total |
| | | £ | £ |
| | Cost | | |
| | At 1 October 2022 | 18,328 | 18,328 |
| | Additions | -, | - |
| | Disposals | <u>-</u> | - |
| | | | |
| | At 30 September 2023 | 18,328 | 18,328 |
| | Depreciation | | |
| | At 1 October 2022 | 16,700 | 16,700 |
| | Charge for the year | 922 | 922 |
| | Eliminated on disposal | - | - |
| | | | |
| | At 30 September 2023 | 17,622 | 17,622 |
| | Net book value | | |
| | At 30 September 2023 | 706 | 706 |
| | At 30 September 2022 | 1,628 | 1,628 |
| | , | | , |

Notes to the Financial Statements (continued)

Year Ended 30 September 2023

| 16 | Cash and cash equivalents | | |
|----|--|---------------------|----------------------|
| | | 2023 | 2022 |
| | | £ | £ |
| | Cash and balances with the Bank of England | | |
| | Loans and advances to banks | 1,831,683 | 1,924,473 |
| | Less: amounts maturing after three months | - | - |
| | | | |
| | | 1,831,683 | 1,924,473 |
| | | | |
| 17 | Prepayments and accrued income | | |
| | | 2023 | 2022 |
| | | £ | £ |
| | | 2 5 6 0 | 2 5 6 0 |
| | Prepayments | 2,560 | 2,560 |
| | | 2,560 | 2,560 |
| | | · | , |
| | | | |
| 18 | Loans and advances to members - financial assets | | |
| | Loans and advances to members | 2023 | 2022 |
| | | £ | £ |
| | | | |
| | As at 1 October 2022 | 2,869,032 | 2,988,246 |
| | Loan interest | 164,040 | 153,816 |
| | Net advanced/(repaid) during the year Written off during the year | 66,969 (9,471) | (263,403) (9,627) |
| | written on during the year | (9,471) | (9,027) |
| | Gross loans and advances to members | 3,090,570 | 2,869,032 |
| | | | |
| | Impairment losses | (70, 220) | (72,456) |
| | As at 1 October (Increase)/decrease in allowances during the year | (70,329) (4,929) | (72,456) 2,127 |
| | (increase)/decrease in allowances during the year | (4,929) | 2,127 |
| | As at 30 September | (75,258) | (70,329) |
| | | | |
| | As at 30 September 2023 | 3,015,312 | 2,798,703 |
| | | | |
| | Memorandum - Total loan assets for regulatory purposes | 2023 | 2022 |
| | | £ | £ |
| | | | |
| | Gross loans and advances to members | 3,090,570 | 2,869,032 |
| | Impairment of collective financial assets Impairment of individual financial assets | (75,258) | (70,329) |
| | | - | - |
| | Total loan assets for regulatory purposes | 3,015,312 | 2,798,703 |
| | | | |

Year Ended 30 September 2023

19 Credit risk disclosures

Churches' Mutual Credit Union does not offer mortgages and all loans to members are unsecured, except that there are restrictions on the extent to which borrowers may withdraw their savings whilst loans are outstanding. The maximum that can be borrowed by an individual is £25,000 in excess of any secured shares.

The carrying amount of the loans to members represents Churches' Mutual Credit Union's maximum exposure to credit risk. The following table provides information on the credit quality of loan repayments. Where loans are not impaired it is expected that the amounts repayable will be received in full.

| | 2023 | | 2022 | |
|---|-----------|------------|-----------|------------|
| | Amount | Proportion | Amount | Proportion |
| | £ | % | £ | % |
| Not impaired: | | | | |
| Not yet past due | 3,021,876 | 97.8% | 2,796,037 | 97.5% |
| Up to 3 months past due | - | - | - | - |
| Between 3 and 6 months past due | - | - | - | - |
| Between 6 months and 1 year past due | - | - | - | - |
| Over 1 year past due | - | - | - | - |
| Loans not impaired | 3,021,876 | 97.8% | 2,796,037 | 97.5% |
| Collectively impaired: | | | | |
| Not yet past due | - | 0.0% | - | 0.0% |
| Up to 3 months past due | 2,145 | 0.1% | - | 0.0% |
| Between 3 and 6 months past due | 1,375 | 0.0% | 6,869 | 0.2% |
| Between 6 months and 9 months past due | 1,591 | 0.1% | 4,603 | 0.2% |
| Between 9 months and 1 year past due | 3,135 | 0.1% | - | 0.0% |
| Over 1 year past due | 60,448 | 2.0% | 61,523 | 2.1% |
| Loans impaired | 68,694 | 2.2% | 72,995 | 2.5% |
| Total loans | 3,090,570 | | 2,869,032 | |
| Impairment allowance - collective financial asset | S | | | |
| Based on default/arrears | (64,393) | | (66,689) | |
| Other | (10,865) | | (3,640) | |
| Total impairment allowance | (75,258) | | (70,329) | |
| Total carrying value | 3,015,312 | | 2,798,703 | |

Factors that are considered in determining whether loans are impaired are discussed in Note 3.

Restatement of comparative information in note above

The comparative column for the amounts and proportion of loans individually impaired has been restated to correctly reflect the analysis of the aged arrears at 30.09.2022. There has been no adjustment to the gross loans, nor impairment provision at that date, only in the presentation of the ageing of the arrears.

Year Ended 30 September 2023

19 Credit risk disclosures (continued)

| | 2023 £ | 2022 £ |
|---|-------------|-------------|
| Allowance account for impairment losses | | |
| As at 1 October 2022 | 70,329 | 72,456 |
| Increase/(decrease) in allowances during the year | 4,929 | (2,127) |
| As at 30 September | 75,258 | 70,329 |
| Impairment losses recognised for the year | | |
| Amounts written off/ (recovered) during the year | 9,471 | 9,627 |
| Increase/(decrease) in impairment allowances during the year | 4,929 | (2,127) |
| | 14,400 | 7,500 |
| Total impairment losses/(gains) recognised for the year | 14,400 | 7,500 |
| 20 Subscribed capital | 2022 | 2022 |
| | 2023 £ | 2022 £ |
| Share deposits | Ľ | Ľ |
| As at 1 October 2022 | 4,669,775 | 4,607,143 |
| Received during the year | 1,048,843 | 1,135,105 |
| Entrance fees | (595) | (535) |
| Repaid during the year | (1,334,587) | (1,253,917) |
| Transferred | 360,806 | 181,979 |
| As at 30 September 2023 | 4,744,242 | 4,669,775 |
| Subscribed capital presented as financial liabilities: Members' share deposits repayable on demand | 4,292,242 | 4,217,775 |
| Subscribed capital presented as equity: Deferred shares | 452,000 | 452,000 |
| Total subscribed capital | 4,744,242 | 4,669,775 |

Churches' Mutual Credit Union has issued deferred shares in accordance with section 31 of the Credit Unions Act 1979, as introduced by the Legislative Reform (Industrial and Provident Societies and Credit Unions) Order 2011 and has asserted its unconditional right to refuse redemption of said shares. The fact that this limits the redemption of deferred shares to those at the consent of the credit union and the regulators permits their being accounted for as equity under Section 22.6 of FRS 102.

Year Ended 30 September 2023

21 Other payables

| | 2023 £ | 2022 £ |
|------------------------------|-----------|-----------|
| UK Corporation Tax | 7,122 | 830 |
| Accruals and deferred income | 8,290 | 8,289 |
| | 15,412 | 9,119 |

23 Financial risk management

The main financial risks arising from Churches' Mutual Credit Union's activities are credit risk, liquidity risk and interest rate risk. The Board reviews and agrees policies for managing each of these risks, which are summarised below:

Credit risk: Credit risk is the risk that a borrower will default on their contractual obligations relating to repayments to Churches' Mutual Credit Union, resulting in financial loss. In order to manage this risk the Board approves Churches' Mutual's lending policy and all changes to it. All loan applications are assessed with reference to the lending policy in force at the time. Subsequently loans are regularly reviewed for any factors that may indicate the likelihood of repayment has changed.

Liquidity risk: Churches' Mutual Credit Union's policy is to maintain sufficient funds in liquid form at all times to ensure that it can meet its liabilities as they fall due. The objective of Churches' Mutual's liquidity policy is to smooth the mismatch between maturing assets and liabilities and to provide a degree of protection against unexpected developments that may arise. Note 2 provides further details about the impact of the maturity mismatch on the going concern status of Churches' Mutual Credit Union.

Market risk: Market risk is generally comprised of interest rate risk, currency risk, and other price risk. Churches' Mutual Credit Union conducts all its transactions in sterling and does not deal in derivatives or commodity markets. Therefore Churches' Mutual is not exposed to any form of currency risk or other price risk.

Interest rate risk: Churches' Mutual decides on the level of dividend reward payable to holders of subscribed capital based on the actual and forecast levels of operating surplus. Aside from dividend costs, Churches' Mutual has no exposure to interest rate costs.

Interest rate risk disclosures

The following table shows the average interest rates applicable to relevant financial assets and financial liabilities.

| | 2023 | | 2022 | |
|---|-------------|--------------------------|-------------|--------------------------|
| | Amount £ | Average interest rate | Amount £ | Average interest rate |
| Financial assets Loans to members | 3,015,312 | 5.44% | 2,798,703 | 5.50% |
| Financial liabilities Subscribed capital | 4,292,242 | 0.26% | 4,217,775 | 0.11% |

Notes to the Financial Statements (continued)

Year Ended 30 September 2023

23 Financial risk management (continued)

Liquidity risk disclosures

Excluding short-term other payables, as noted in the balance sheet, Churches' Mutual Credit Union's financial liabilities, the subscribed capital, are repayable on demand, with the exception of the deferred shares (see note 19).

Fair value of financial instruments

Churches' Mutual Credit Union does not hold any financial instruments at fair value.

24 Contingent liabilities

Churches' Mutual Credit Union participates in the Financial Services Compensation Scheme (FSCS) and therefore has a contingent liability, which cannot be quantified, in respect of contributions to the FSCS, as required by the Financial Services and Markets Act 2000. The Financial Conduct Authority (FCA) had provided details of how the calculation of next year's contributions towards the FSCS will be calculated and full provision has been included for this in the liability. However, this is subject to future changes in interest rates and levels of deposits held by UK deposit takers. Therefore there is inherent uncertainty regarding the totality of the levy that Churches' Mutual Credit Union will have to pay.

25 Related party transactions

During the year, 24 members of the Board, staff and their close family members (2022: 22) had share accounts and 3 (2022: 3) had loans with Churches' Mutual Credit Union. These share accounts and loans were approved on the same basis as share accounts and loans to other members of Churches' Mutual Credit Union. None of the directors, staff or their close family members, have any preferential terms on their share accounts or loans.

| | Brought forward | Interest paid/recd | Deposited/ repaid | Withdrawn/ advanced | Carried forward |
|--------|--------------------|-----------------------|----------------------|------------------------|--------------------|
| Shares | 120,555 | 108 | 8,561 | (52,393) | 76,831 |
| Loans | 18,777 | 342 | (2,218) | - | 16,901 |